

#### AGM 2023 HomeToGo SE

### Report of the Management Board

Dr. Patrick Andrae, CEO Steffen Schneider, CFO May 23rd, 2023 Luxembourg









**OUR VISION** 

### making incredible homes easily accessible to everyone



# a home to go swim

# What was the economic climate in 2022?



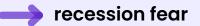
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## There was a lot of uncertainty in the market

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#### 2022 was a year with significant political and economic challenges







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## ...but people always travel

#### Travel is the category where consumers treat themselves

Categories where consumers intend to treat themselves<sup>1</sup> % of all respondents with intent to splurge in 2022

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Travel for holidays			48%
Restaurants, dining out, bars			39%
Apparel, shoes & accessories			34%
Out-of-home entertainment (eg. movies, concerts, sports events)		24%	
Electronics		23%	
Makeup and skincare products		18%	
Sports apparel and equipment	12	2%	
Pets	9%		
Outdoor living (furniture, accessories, grills)	8%		
8 AGM 2023 - Report of the Management Board	Source: McKinsey & Company	<sup>1</sup> Q: You mentioned that you plan to splu Which categories do you intend to trea <sup>2</sup> Baby boomers includes silent generat <sup>3</sup> Question not asked in previous survey	t yourself to? Please select all th ion

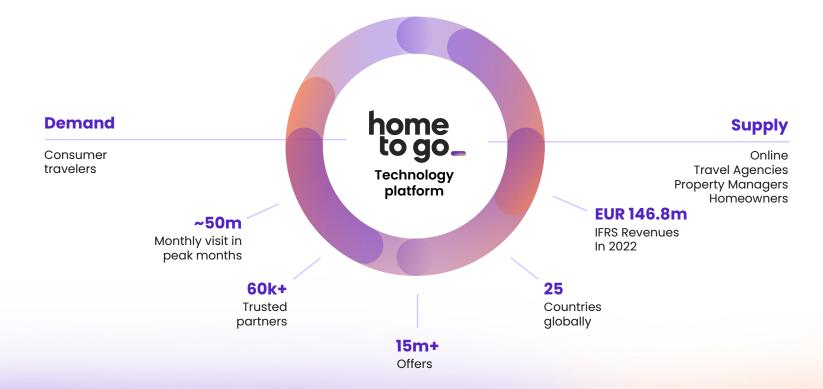
**Colorado** (USA)

### We delivered strong business results in 2022

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### **Key Business Highlights**

The marketplace with the world's largest selection of vacation rentals



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## 2022 was a year of outstanding accomplishments and a strong start into 2023



Impressive performance slightly ahead of already double-upgraded guidance; Strong double-digit topline growth with IFRS revenues +55% YoY



Record progress on strategic pillars with **Subscriptions & Services growing IFRS Revenues by +169% YoY** – delivering an unparalleled experience and driving **growth for our partners** 



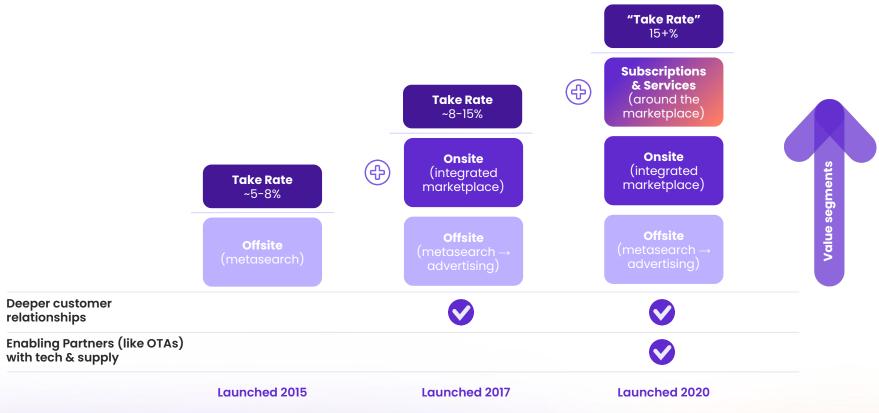
Three successful M&A's completed in 2022 with AMIVAC, e-domizil and SECRA



Strong start to 2023: Exceptional first quarter with highest ever Booking Revenues, stellar growth in Subscriptions & Services and record booking revenues backlog - Full confidence In achieving guidance

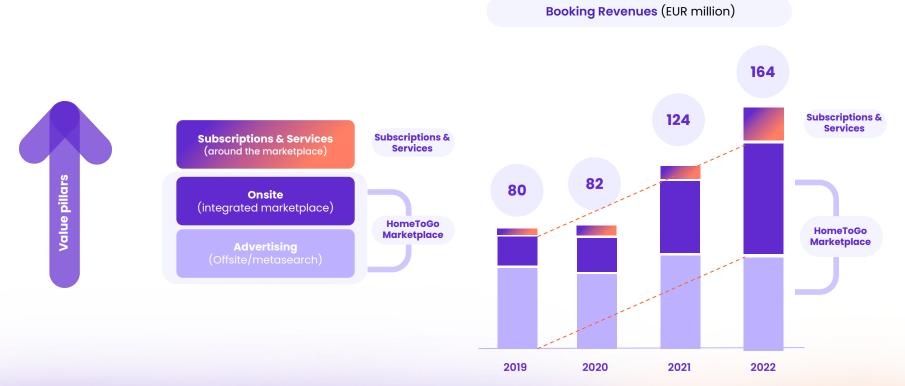


### On our journey so far ...



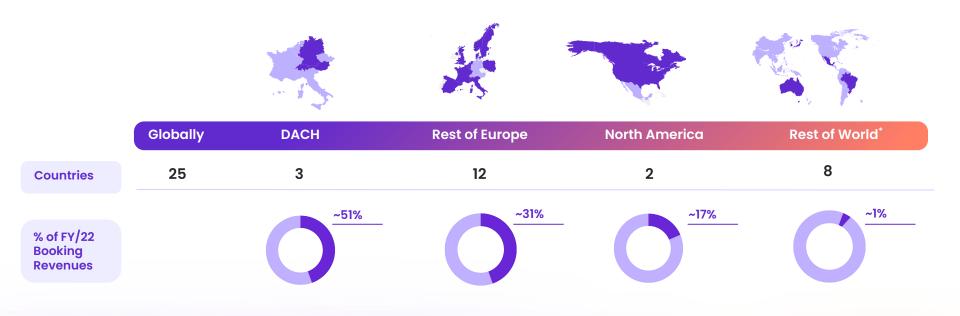
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## ... we grew the 2022 Onsite marketplace to almost the size of the entire HomeToGo in 2019 while building up Subscriptions & Services

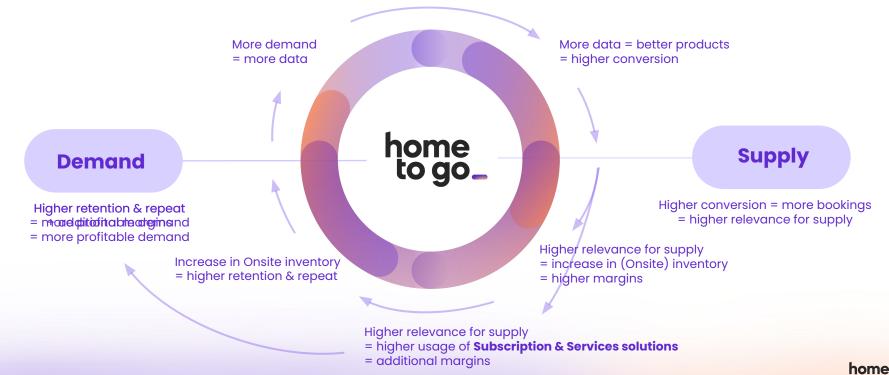




## And we have built a truly global footprint with leading positions across many of our regions

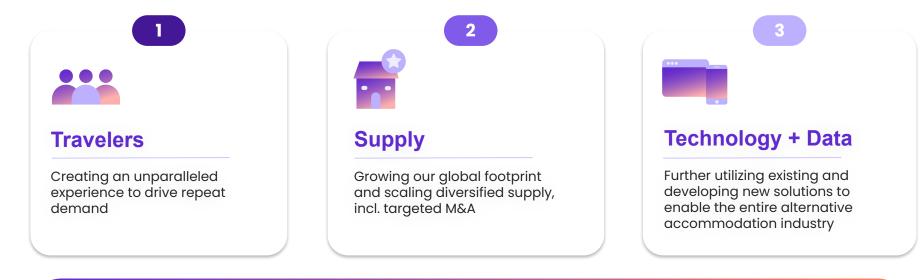


Based on a self-reinforcing feedback loop: more Onsite supply increases repeat bookings, driving long-term growth and margins up - further accelerated by Subscription & Services...



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## We are taking decisive and transformative steps in executing our strategy to enable our future growth



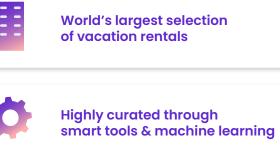
#### Our Vision making incredible homes easily accessible to everyone



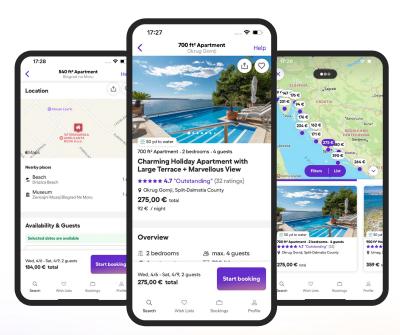
## For travelers, we aim to become the go\_to destination for vacation rentals

By providing travelers with a **desirable**, **unparalleled and highly curated selection** of vacation rentals and **great customer experience**, we pave the way to **become the go\_to destination for vacation rentals** 

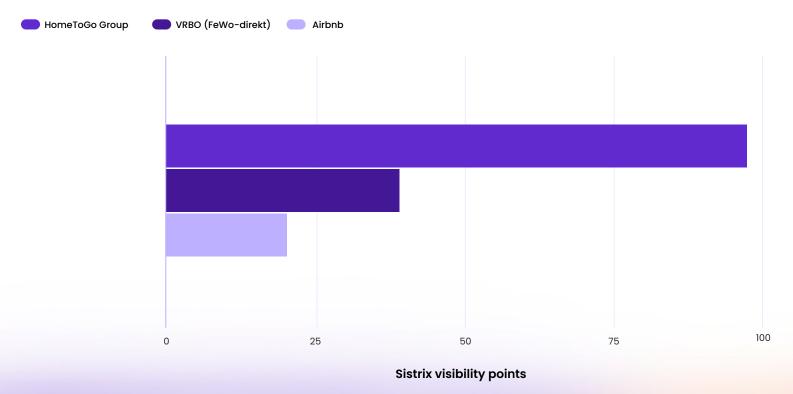




Trusted checkout & payments



### Also search engines see our relevance: In Germany, HomeToGo has reached more organic search visibility<sup>1</sup> than Airbnb and VRBO combined



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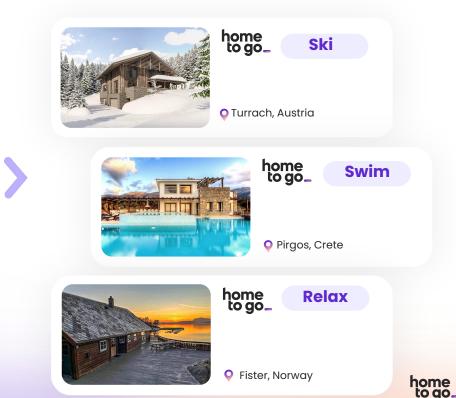
18 AGM 2023 - Report of the Management Board 1 Visibility measured by Sistrix as of 22 May 2023, adding up all HomeToGo Group brands with domains in Germany.

Our unparalleled selection of accommodation offers paired with state of the art machine learning allow us to recommend highly relevant booking options for endless travel use cases

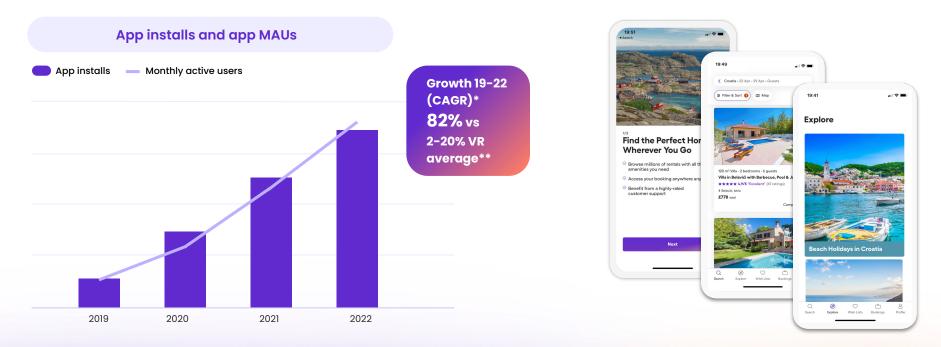


15m+

ML algorithms trained on a large amount of consumer behavior data

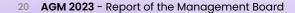


### We've been establishing our app as the best way to experience HomeToGo - strong engagement ensures monetization and consistent growth via paid installs



\* Compound annual growth rate;

\*\* Source for benchmark: OTA and VR app traffic benchmark from Deutsche Bank Research, Online Travel-Industry Update, Oct 11th '22 – Used numbers based on WAU growth for ROW comparing 2022 with 2019 Note: Numbers excluding recent acquisition e-domizil (100% Onsite inventory)



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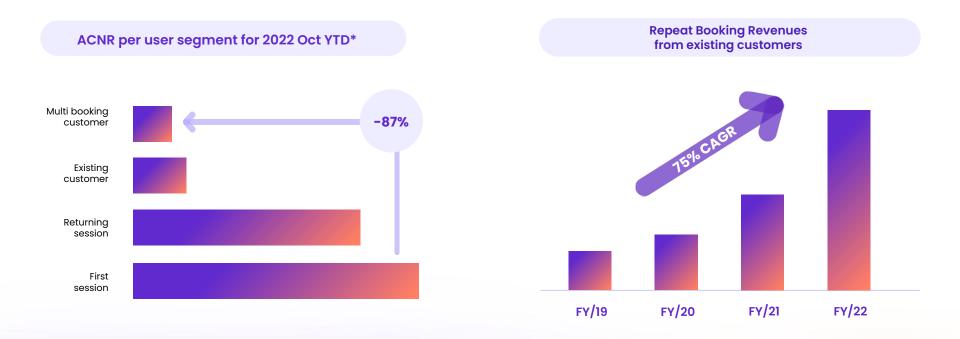
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## Substantially lower marketing costs are required in order to drive bookings from existing customers compared to new users

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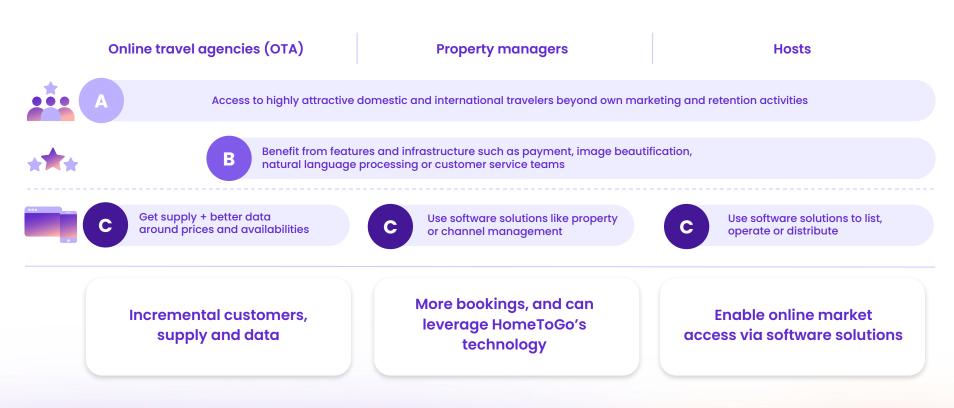
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\* ACNR = Acquisition cost / net revenue; net revenue as booking revenue after cancellations for 2022 YTD, Oct20th Note: Based on Booking Revenues of HTG global excluding Agriturismo, Amivac, e-Domizil, and Escapada Rural

### We solve key pain points for the entire supply side



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### Offering a highly attractive customer base

#### High average basket sizes

With an average stay **length of 7 days** and resulting high **basket size** for Onsite bookings, we present an attractive channel for our Partners to ensure high revenues with low effort



#### Long booking windows

Average **booking windows beyond 90 days** allow our Partners to plan ahead and give occupancy security

### Attractive customer group

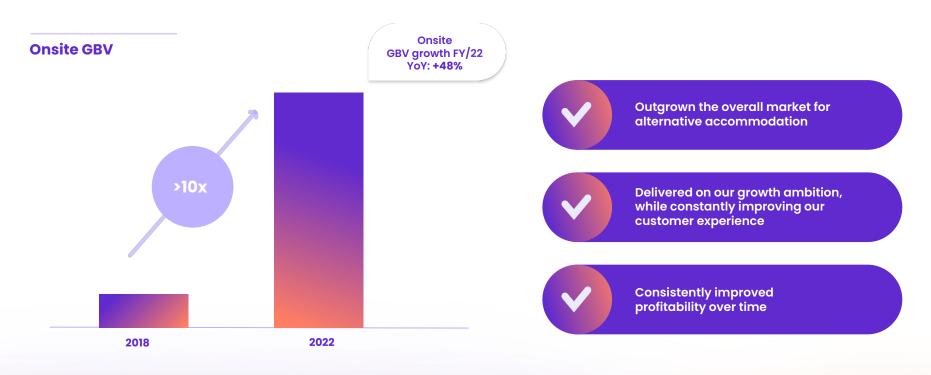
HomeToGo travelers show an opportunity for high purchasing power with more than 80% of travelers being older than 35 years\* and more than 39% of bookings being non-domestic

## Our solutions and continuous efforts are constantly growing our and our Partners' success

Number of bookings placed with the Partner 90x **160x 50x** 2017 **O12018 Q12020 Q12023** Partner switches 50x bookings growth 90x bookings growth 160x bookings growth to HomeToGo compared to Q1 2017 compared to Q1 2017 compared to QI 2017 Onsite booking



#### Strong and consistent growth track record, growing our Onsite GBV >10x in 4 years



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## Technology, data and AI are at the core of our business removing friction between demand and supply



Always delivering our customers an amazing and targeted experience

Changing the way we search for travel, getting into vacation mode with HomeToGo Modes

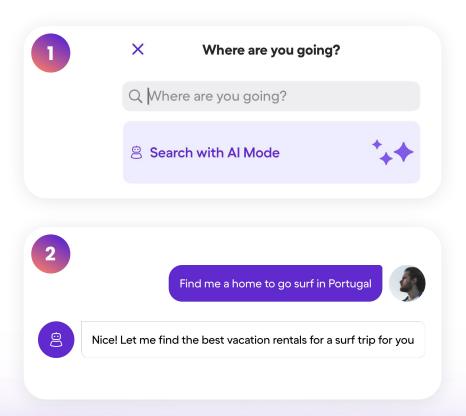
### HomeToGo Modes

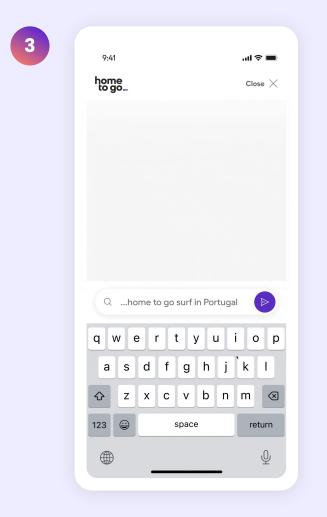




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A sneak preview of our new HomeToGo Modes - starting first with AI Mode







## HomeToGo AI Mode will provide travelers with a highly adaptable and curated browsing experience

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asdfgh	j k l	a s d f	g h j k l		yui ghjk	

On top we are providing innovative solutions around our marketplace to enable growth for the entire alternative accommodation industry becoming its operating system

Examples

### Tech, data and Partner solutions for the supply side

Utilizing the **technology solutions of our marketplace** and making them accessible externally

Developing and integrating new Partne
solutions around our marketplace (also
via M&A)



**Combining** native marketplace technology and Partner solutions to **multiply impact and effect** 

#### smoobu

An **all-in-one SaaS solution** to connect **self-service focused hosts** more easily to demand channels, thus increasing data quality for connected demand channels

#### (SECRA

**Property management system** (PMS) for **agencies + solution for destinations** focused on the DACH market, also supporting multi-channel inventory distribution

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Leveraging **HomeToGo's scaled marketplace tech & data**, e.g. for whitelabels today, or **yield management**, **inventory enrichment**, etc. in the future



#### When we add solutions, we focus on companies with healthy business fundamentals and scale them further





Overview via central cockpit incl. guest communication

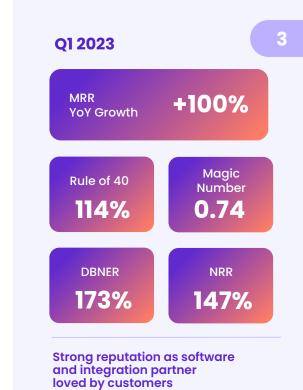


Click-and-build own website easily



Synchronise data like prices & availabilities

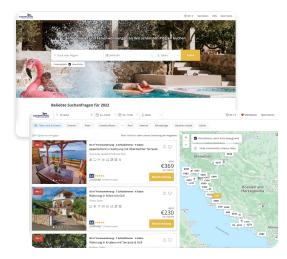
An all-in-one SaaS solution to connect self-service focused hosts more easily to our Partners – enabling the whole supply side to be more successful.



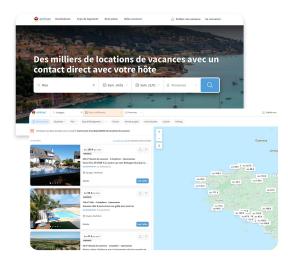




## Our whitelabel technologies also allowed us to bring our acquisitions quickly onto our marketplace tech & lift synergies











#### Highlights from our 2022 ESG report



#### 36%

lower carbon footprint across our German & Lithuanian offices (vs 2018)

S

C

### 96/100

points in our engagement survey, section "Work Life Balance"

Actions or complaints for fraud, donations or breach of anti-corruption or other fair competition practices



• Sogndal (Norway)

### a home to go\_green





Building a platform that enables & empowers **travelers** and **Partners** to make more sustainable choices











## The green opportunity: We are dedicated to being a changemaker in sustainable travel for our industry

Incentivizing our Partners to incorporate sustainable practices and amenities by rewarding and highlighting green offers Building a product where travelers can easily choose and be better educated about sustainable travel options - ultimately closing the say/do gap Fostering an employee culture and operation that is focused on climate preservation and proactive climate action

### 73%

of travelers are more likely to choose an accommodation if it has implemented sustainable practices<sup>1</sup>

### 70%

of global travelers expect the travel industry to offer more sustainable travel options<sup>2</sup>

### 71%

of job seekers want to work for environmentally sustainable companies after the pandemic<sup>3</sup>



**O** Bergen aan Zee (Netherlands)

### 2022: A Successful Financial Performance

Steffen Schneider CFO



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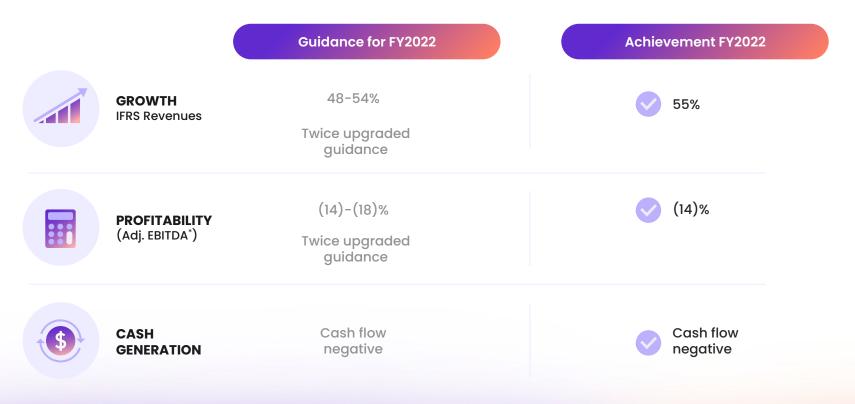
#### Strong growth trajectory across all our core metrics

Adj EBITDA margin (23)%, (22)%, (14)%

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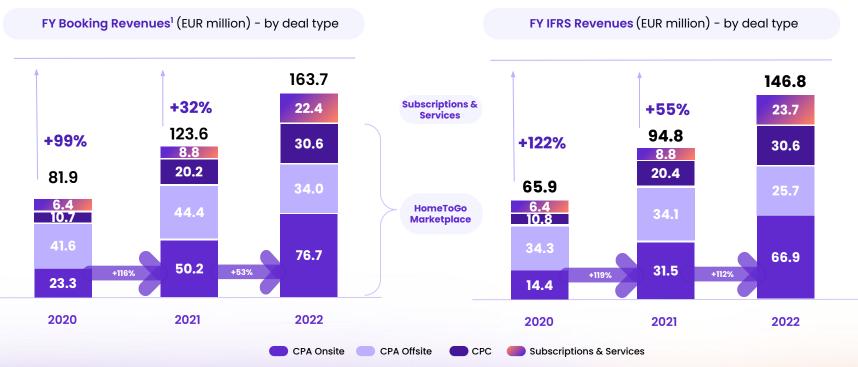


# HomeToGo has outperformed the twice upgraded FY/22 guidance





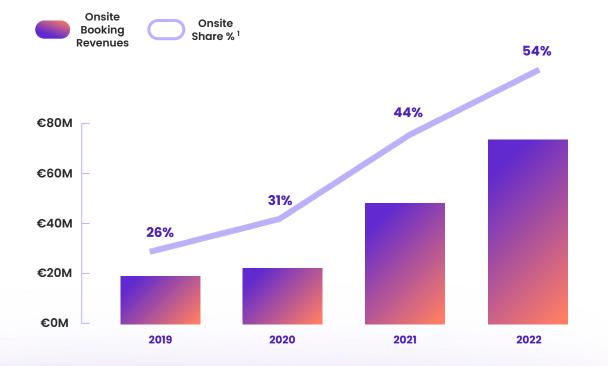
### Strong Onsite and Subscriptions & Services Booking Revenues growth in FY2022 following the acquisition of e-domizil and SECRA as well as strong YoY growth of Smoobu



<sup>1</sup>Non-IFRS operating metric to measure intra-month performance view defined as net Euro value of the commission generated by transactions (CPA, CPC, CPL etc.) before cancellation



# Onsite growth driven by attractive demand and strategic investments in our product



We cater to our Partners' needs and have developed into an integral part of their business:

- Partners have access to a highly attractive customer base
  - High average basket sizes
  - Long booking windows
  - Customers have high purchasing power
- Partners own the policies, i.e. cancellations
- Partners have access to hassle-free bookings

<sup>1</sup>Onsite Share is defined as ratio of Onsite CPA Booking Revenues to Booking Revenues excluding Booking Revenues from Subscriptions & Services that measures the penetration of our Partner base with our Onsite Product.



### Continuous improvements of our Take Rate particular in the CPA Cluster reflecting higher Onsite share and improved commercials

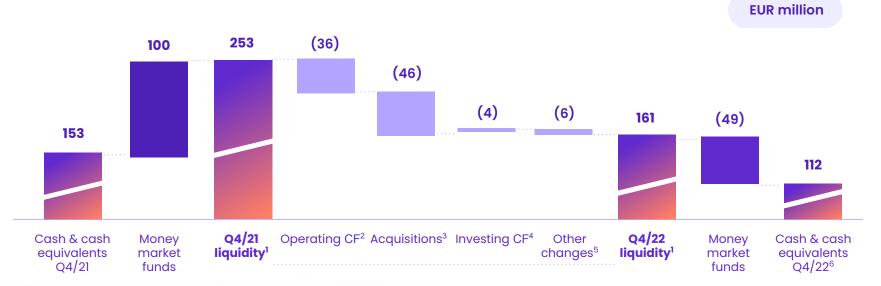


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# Continued strong cash position at year-end despite acquisitions and build up of Record Booking Revenues Backlog



<sup>1</sup> Both Q4/22 and Q4/21 liquidity include investments into highly liquid short-term deposits with maturity of more than 3 and less than 12 months.

<sup>2</sup> Operating cash flow includes outflows in the amount of EUR 2m for traveler advance payments collected as part of payment services for hosts.

<sup>3</sup> Includes payments for the acquisitions of subsidiaries, net of cash acquired.

<sup>4</sup> Includes only cash flows from investments in fixed and intangible assets as well as payments.

<sup>5</sup> Includes financing cash flow and the effect of exchange rate on cash and cash equivalents.

<sup>6</sup> Q4/22 cash & cash equivalents include cash of EUR 2.3m that is restricted due to statutory requirements.



#### Unsatisfying share price performance in 2022...

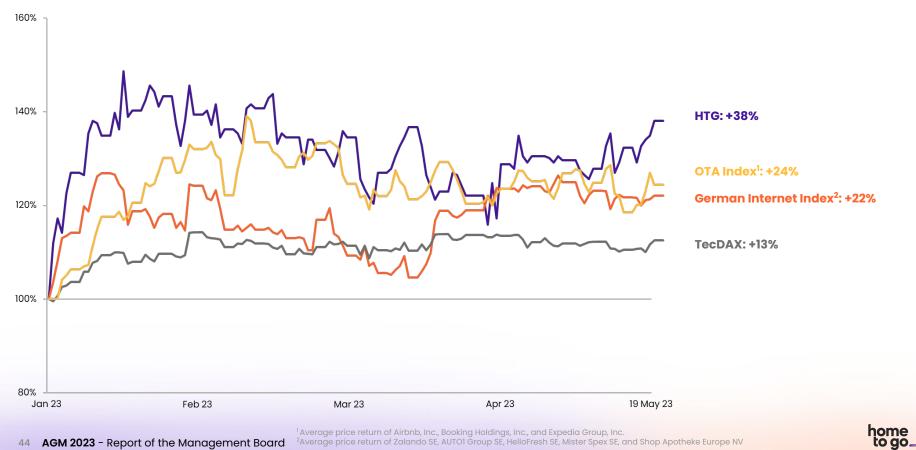


<sup>1</sup> Average price return of Airbnb, Inc., Booking Holdings, Inc., and Expedia Group, Inc.

ard <sup>2</sup>Average price return of Zalando SE, AUTOI Group SE, HelloFresh SE, Mister Spex SE, and Shop Apotheke Europe NV



#### ... but decent recovery in 2023 outperforming our peers YTD

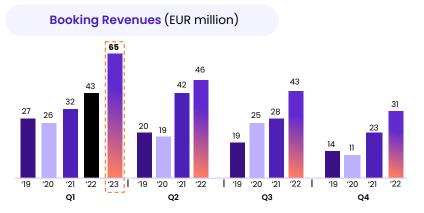


<sup>1</sup> Average price return of Airbnb, Inc., Booking Holdings, Inc., and Expedia Group, Inc.

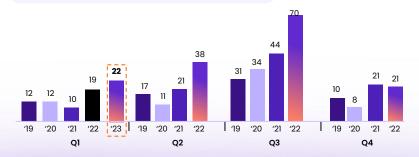
<sup>2</sup>Average price return of Zalando SE, AUTOI Group SE, HelloFresh SE, Mister Spex SE, and Shop Apotheke Europe NV

### Q1 and Outlook 2023

#### All-time high Booking Revenues and robust IFRS Revenues in Q1; Adjusted EBITDA Margin improved



**IFRS Revenues** (EUR million)

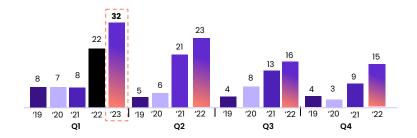


**Onsite Booking Revenues** (EUR million)

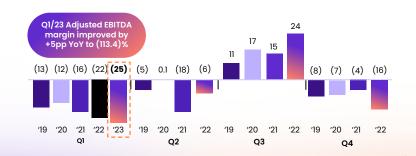
Q1/23 Booking Revenues Onsite Share: 58% (+3pp YoY) For DACH region: 85% (+13pp YoY)

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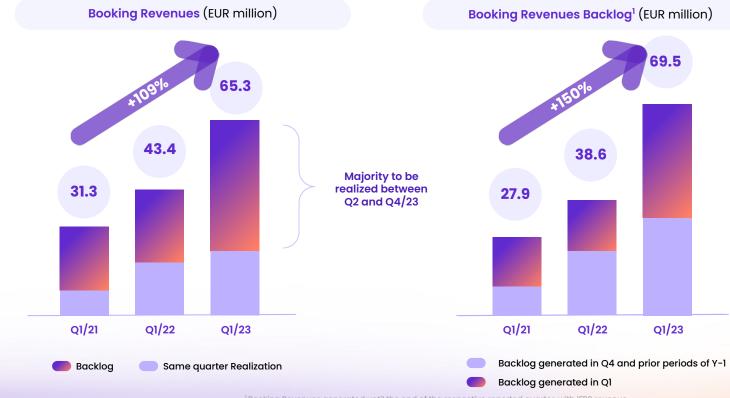
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Adjusted EBITDA<sup>1</sup> (EUR million)



### Strong CPA bookings leading to record-high Booking Revenues Backlog

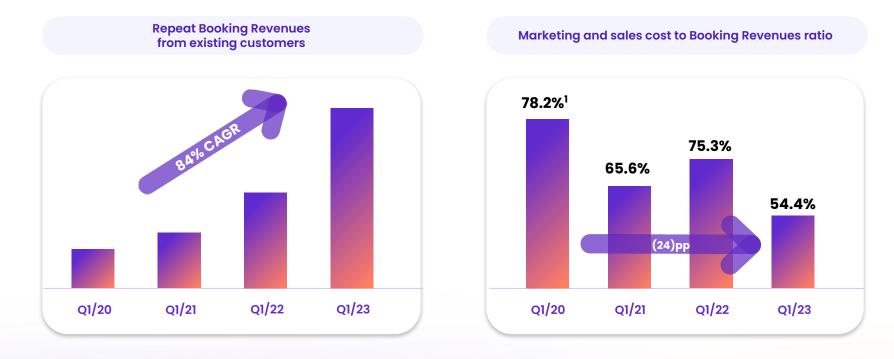


<sup>1</sup>Booking Revenues generated until the end of the respective reported quarter, with IFRS revenue recognition based on check-in date after the reporting date within the financial year

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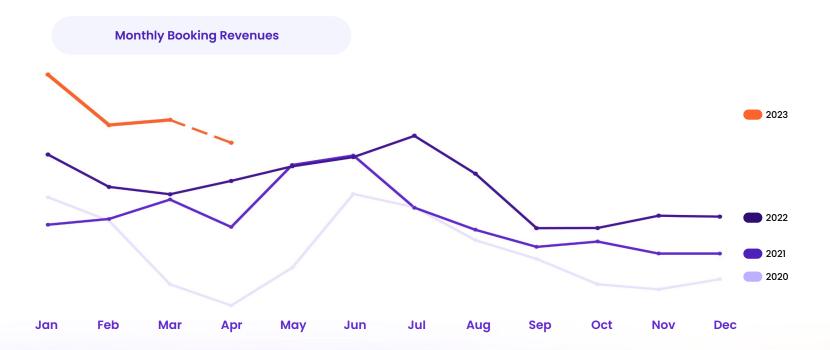
# Favourable development of profitable Repeat Booking Revenues stream alongside with significantly improved marketing efficiency



AGM 2023 - Report of the Management Board <sup>1</sup>Marketing and sales expenses for Q1/20 were approximated based on full year figures for FY/20.

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### Strong performance continues into Q2 and provides high confidence for our 2023 guidance



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### For 2023, we aim to break-even Adjusted EBITDA while maintaining a double-digit IFRS Revenues growth rate

FY2023 Guidance



<sup>1</sup> Non-GAAP operating metric to measure performance that is defined as the net Euro value of bookings before cancellations generated by transactions on the HomeToGo platforms in a reporting period (CPA, CPC, CPL and Subscriptions & Services) <sup>2</sup> Onsite Share is defined as ratio of Onsite CPA Booking Revenues to Booking Revenues excluding Booking Revenues from Subscriptions & Services that measures the penetration of our Partner base with our Onsite Product. <sup>3</sup> Adjusted for expenses for share-based compensation and expected one-off items for FY/23

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#### Disclaimer

#### **Forward-Looking Statements**

This Presentation contains certain forward-looking statements, including statements regarding HomeToGo's future business and financial performance. These forward-looking statements generally are identified by the words "believe," "project," "expect," "anticipate," "estimate," "intend," "strategy," "future," "opportunity," "plan," plan," "may," "should," "will," "would," "will be," "will continue," "will likely result," and similar expressions. These forward-looking statements reflect, at the time made, HomeToGo's beliefs, intentions and current targets/aims concerning, among other things, HomeToGo's results of operations, financial condition, liquidity, prospects, growth and strategies. Forward-looking statements include statements regarding: objectives, goals, strategies, outlook and growth prospects; future plans, events or performance and potential for future growth; liquidity, capital resources and capital expenditures; economic outlook and industry trends; developments of HomeToGo's markets; the impact of regulatory initiatives; and the strength of HomeToGo's competitors. Forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. The forward-looking statements in the Presentation are based upon various assumptions, many of which are based, in turn, upon further assumptions, including without limitation, management's examination of historical operating trends, data contained in HomeToGo's records and other data available from third parties. Although HomeToGo believes that these assumptions were reasonable when made, these assumptions are inherently subject to significant known and unknown risks, uncertainties, contingencies and other important factors which are difficult or impossible to predict and are beyond its control. Forward-looking statements are not guarantees of future performance and such risks, uncertainties, contingencies and other important factors could cause the actual outcomes and the results of operations, financial condition and liquidity of HomeToGo or the industry to differ materially from those results expressed or implied in the Presentation by such forward-looking statements. No representation or warranty is made that any of these forward-looking statements or forecasts will come to pass or that any forecast result will be achieved. Undue influence should not be given to, and no reliance should be placed on, any forward-looking statement. No statement in the Presentation is intended to be nor may be construed as a profit forecast. It is up to the recipient to make its own assessment of the validity of any forward-looking statements and assumptions. No liability whatsoever is accepted by HomeToGo or any of HomeToGo's Representatives or any other person in respect of the achievement of such forward-looking statements and assumptions.

#### **Use of Non-IFRS Measures**

The Presentation includes certain financial measures (including on a forward-looking basis) that have not been prepared in accordance with International Financial Reporting Standards as adopted by the International Accounting Standards Board ("IFRS"). These non-IFRS measures are an addition, and not a substitute for or superior to, measures of financial performance prepared in accordance with IFRS and should not be considered as an alternative to net income, operating income or any other performance measures derived in accordance with IFRS. HomeToGo believes that these non-IFRS measures of financial results (including on a forward-looking basis) provide useful supplemental information to investors about HomeToGo. These projections are for illustrative purposes and should not be relied upon as being necessarily indicative of future results. Metrics that are considered non-IFRS financial measures are presented on a non-IFRS basis without reconciliations of such forward looking non-IFRS measures due to the inherent difficulty in forecasting and quantifying certain amounts that are necessary for such reconciliation. They are subject to inherent limitations as they reflect the exercise of judgments by management about which expenses and income are excluded and included in determining these non-IFRS financial measures. In order to compensate for these limitations, management presents non-IFRS financial measures in connection with IFRS results. In addition, other companies may calculate non-IFRS measures of ifferently, or may use other measures to calculate their financial performance, and therefore, HomeToGo's non-IFRS measures may not be directly comparable to similarly titled measures of other companies.

#### **Financial Information**

This Presentation contains unaudited financial information for HomeToGo, which may be subject to change.