# home to go\_

Steffen Schneider, CFO Carsten Fricke, Investor Relations











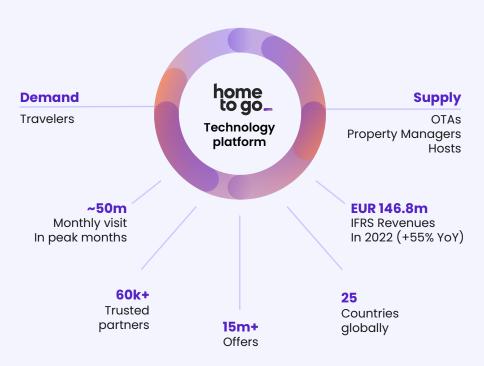






#### HomeToGo

The AI-powered marketplace with the world's largest selection of vacation rentals

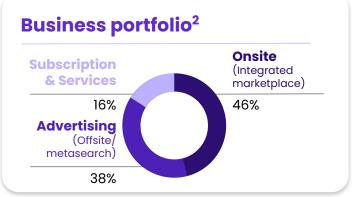




### HomeToGo at a glance

#### **Overview**

- Facts: Headquartered in Berlin, 600+ employees, localized apps and websites in 25 countries, €~400m market cap
- Sector: Alternative accommodations, fastest-growing subsector in travel industry<sup>1</sup>
- Business model: Marketplace with the world's largest selection of vacation rentals (15m+ offers from 60k+ partners)



#### **Highlights FY 22**

- IFRS Revenues of €146m (+54% YoY; overachieved twice-upgraded Guidance)
- Onsite IFRS Revenues more than doubled from €32m to €67m
- Subscriptions & Services IFRS Revenues grew by 169% YoY from €9m to €24m

#### **Guidance FY 23**

- Achieving Adj. EBITDA break-even (midpoint between €(2.5m)-€2.5m)
- Growing 13-19% YoY in IFRS Revenues to €165 - 175m
- Growing 13-25% YoY in Booking Revenues to €185 - 205m





making incredible homes easily accessible to everyone



# The fragmented vacation rental market consists of 100.000s of different websites and suppliers

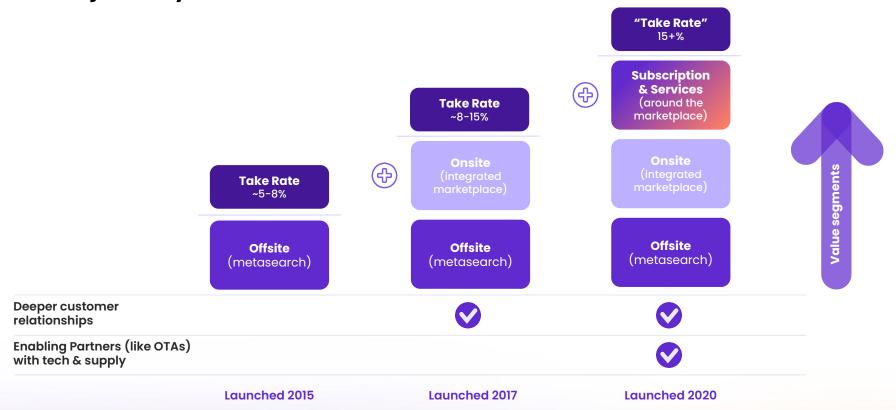




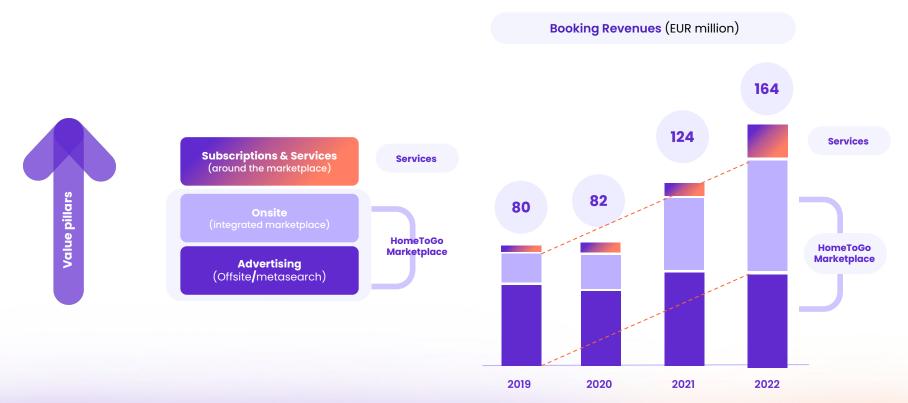




### On our journey so far...



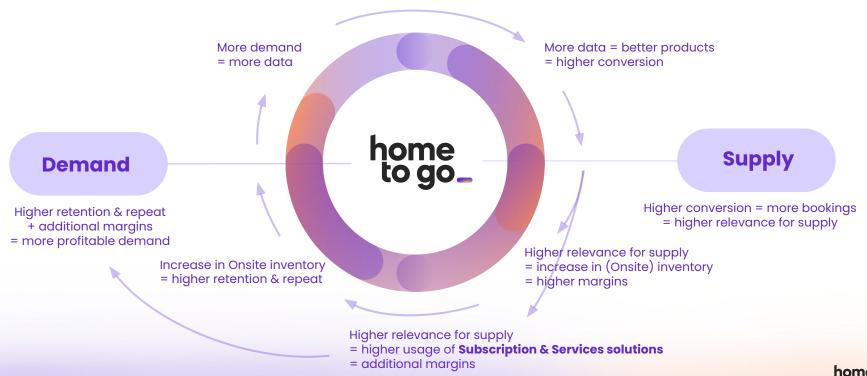
# ... we grew the 2022 Onsite marketplace to almost the size of the entire HomeToGo in 2019 while building up Services



# We are solving the key pain points of the market with technology by matching the right travelers with the right suppliers



# Self-reinforcing feedback loop: more Onsite supply increases repeat bookings, driving long-term growth and margins up - further accelerated by Subscription & Services



### We are a healthy business with a strong cash position...

#### We already have the right assets today...



...to accomplish our vision



#### **Customer reach**

~50m monthly visits in peak months



## Largest selection through strong partnerships

60k+ trusted Partners with 15m+ offers



#### DACH profitable\* and high cash balance

145m EUR cash and cash equivalents (~139m EUR in net cash) to invest through-cycle



#### Scalable tech backbone

to continuously drive innovation

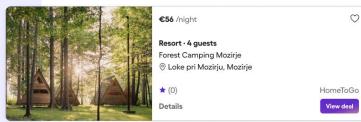




# Whether you go GLAMPING











Camping · 1 bed **Budget Double** Aberdeenshi

**4.8/5 (213)** Details

home to go\_

## Want to sit on a THRONE







€58 /night 125 m² Castle · 2 bedrooms · 8 guests

Gite of the Chateau d'Oye Oyé, Bourgogne-Franche-Comté

**4.9/5 (17)** 

HomeToGo

View deal





€187 /night

144 m<sup>2</sup> Castle · Castle in Saint-I Saint-Hilaire-

**\*** (0) Details

home to go\_

# Or simply want to be AWAY







€175 /night

110 m<sup>2</sup> House · 3 bedrooms · 6 guests Lighthouse for 5 people and 1 child

10 Hohenkirchen, Mecklenburg-Vorpommern

**4.7/5** (13)

HomeToGo

View deal





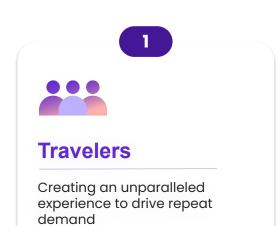
€90 /night

64 m² House · 1 be Charming House O Strotzbüsch, Rh

**4.0/5 (67)** Details

home to go\_

# We are taking decisive and transformative steps in executing our strategy to enable our future growth







Our Vision

making incredible homes easily accessible to everyone

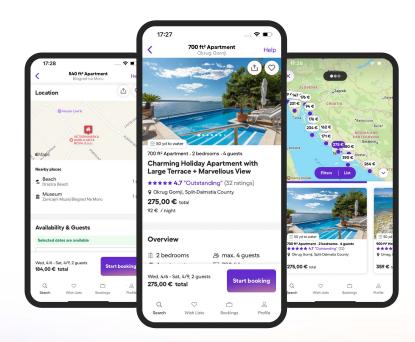
# For travelers, we aim to become the go\_to destination for vacation rentals

By providing travelers with a **desirable**, **unparalleled and highly curated selection** of vacation rentals and **great customer experience**, we pave the way to **become the go\_to destination for vacation rentals** 



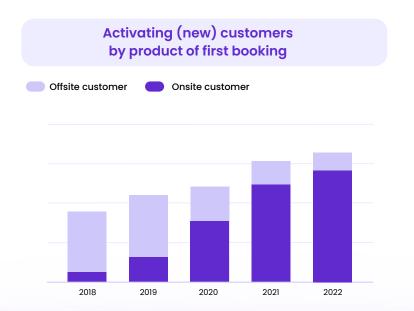








### Customers placing their booking using our Onsite product are more likely to book again and the higher repurchase translates into growing CLVs

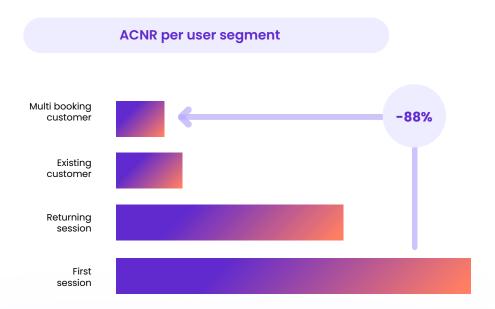




Months since first booking



# Substantially lower marketing costs are required in order to drive bookings from existing customers compared to new users

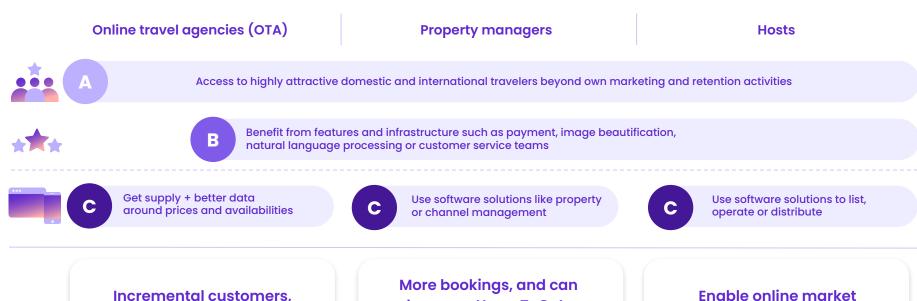


#### **Takeaways**

- Existing customers show up to
   -88% lower marketing cost per booking
- Acquiring a new customer is +6x more expensive because of a different marketing mix and higher conversion rates



## We solve key pain points for the entire supply side



leverage HomeToGo's

technology

access via software solutions



supply and data

### Offering a highly attractive customer base



## High average basket sizes

With an average stay length of 7 days and resulting high basket size for Onsite bookings, we present an attractive channel for our Partners to ensure high revenues with low effort



## Long booking windows

Average booking windows beyond 90 days allow our Partners to plan ahead and give occupancy security



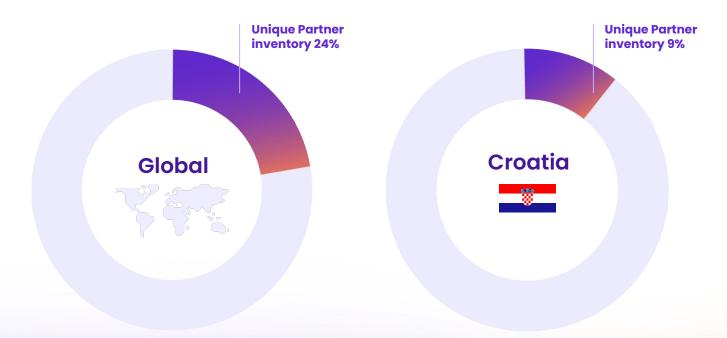
## Attractive customer group

HomeToGo travelers show an opportunity for high purchasing power with more than 80% of travelers being older than 35 years\* and more than 39% of bookings being non-domestic

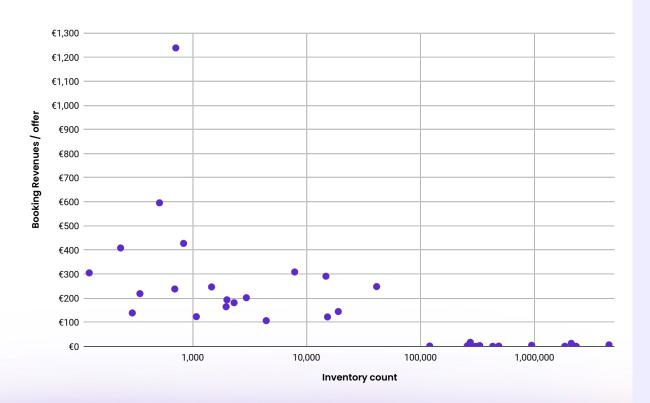


# We are not dependent on large Partners - our amazing accommodations come from a variety of Partners

Share of unique inventory of our three largest Partners\*



### Small providers have the most valuable accommodation selection



### Our champion\*:

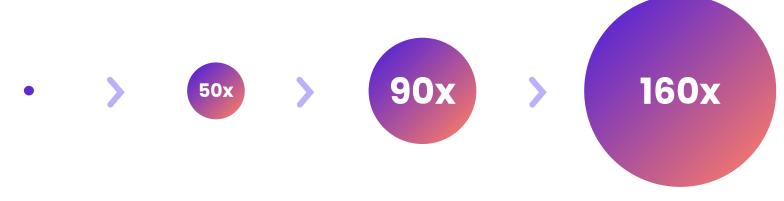


House in Port d'Andratx (Mallorca, Spain)



# Our solutions and continuous efforts are constantly growing our and our Partners' success

Number of bookings placed with the Partner



#### 2017

Partner switches to HomeToGo Onsite booking

#### Q1 2018

50x bookings growth compared to Q1 2017

#### Q12020

90x bookings growth compared to Q1 2017

#### Q1 2023

160x bookings growth compared to Q1 2017



# Technology, data and AI are at the core of our business removing friction between demand and supply



Offers in the search database from thousands of Partners



Images processed through our data pipelines



50+ million

Visits from users looking for their best accommodation



# Al models

Proprietary algorithms built to solve various problems





100+

A/B experiments in production at the same time

#### Before & after





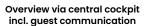
Always delivering our customers an amazing and targeted experience



# When we add solutions, we focus on companies with healthy business fundamentals and scale them further









Click-and-build own website easily



Synchronise data like prices & availabilities

An all-in-one SaaS solution to connect self-service focused hosts more easily to our Partners – enabling the whole supply side to be more successful.

Q2 2023



Rule of 40 126% Magic Number

191%

NRR 158%

Strong reputation as software and integration partner loved by customers





Preferred Software Partner 2022

### Introducing HomeToGo's first \_Mode





Al Mode is a highly personalized **generative Al-powered travel planner** 

Now available on the HomeToGo app



For travelers: saving time and effort to book

For partners: more highly qualified leads

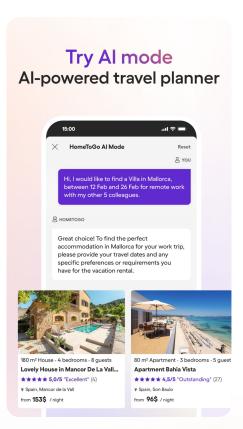


**For HomeToGo:** better conversion for top-of-funnel users

with an unclear intent



HomeToGo is the **first vacation rental focused marketplace to test and launch an AI product,** improving the entire industry's search experience

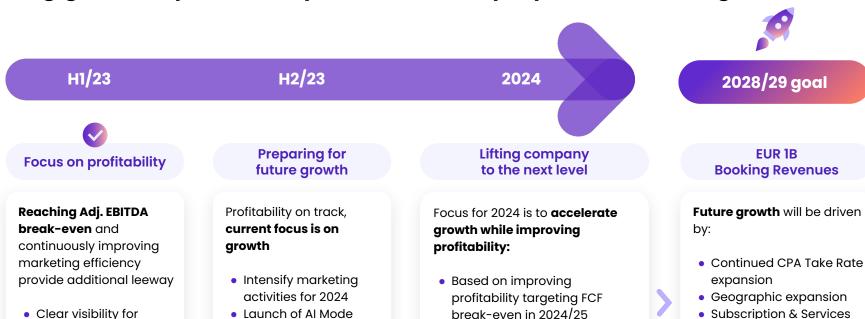


Now on the HomeToGo app

# **Financials**



### Strong gains on profitability enables us to prepare for future growth



Laying foundations for

accelerated

future growth

• Further scaling Subscriptions

efficiency across operations

Use AI to increase UX and

& Services

- Extending additional Services (e.g. payments, insurance etc.) and existing product capabilities (e.g. AI)
- Selected, profitable M&A



Backlog

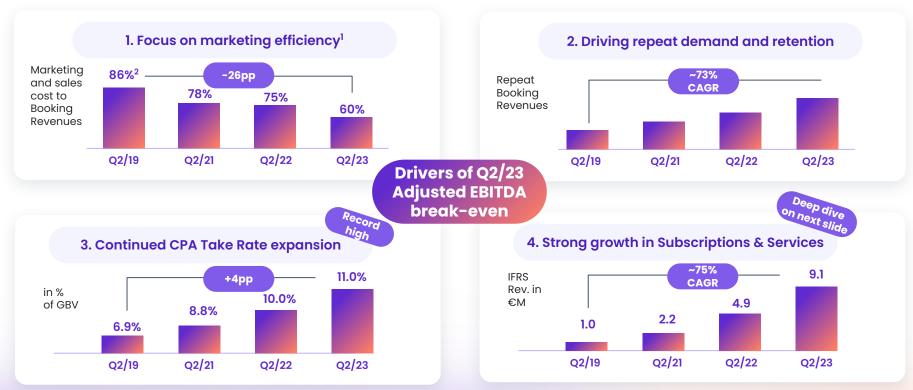
reaching Adj. EBITDA

break-even in 2023

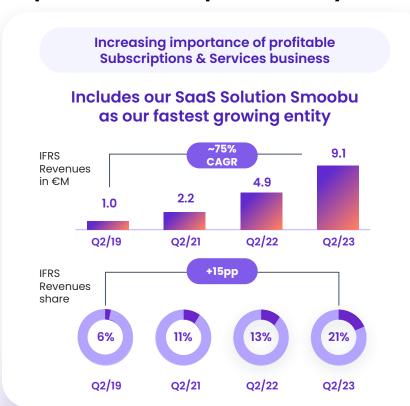
Further building up

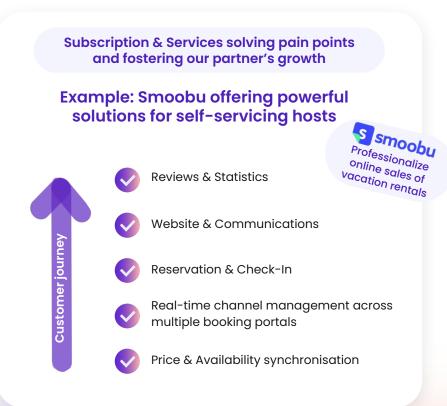
**Booking Revenues** 

### Key factors driving first 2<sup>nd</sup> quarter Adjusted EBITDA break-even

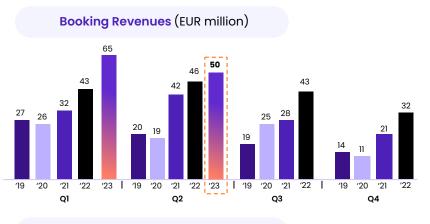


# Record high Subscriptions & Services business is one key lever in our improvement in profitability

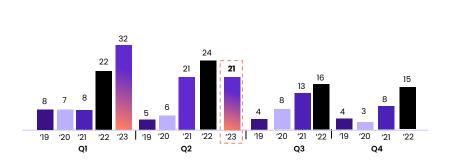




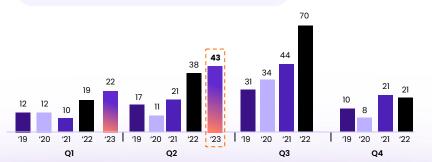
### Strong increase in IFRS Revenues alongside first second quarter Adjusted EBITDA break-even



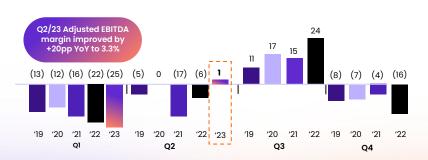




IFRS Revenues (EUR million)

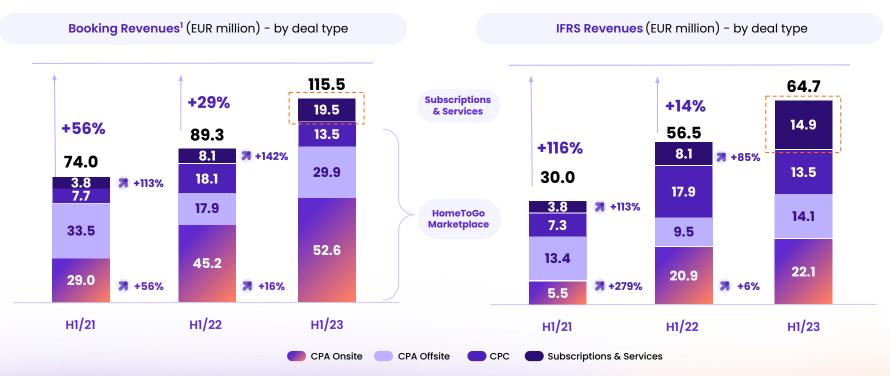


Adjusted EBITDA<sup>1</sup> (EUR million)





### Strong growth in Subscriptions & Services and CPA Onsite contributed to more than doubling HomeToGo's IFRS Revenues over two years





## Booking Revenues Backlog provides high visibility into H2/23 IFRS Revenues

#### Booking Revenues<sup>1</sup> Backlog (EUR million) **Booking Revenues and IFRS Revenue Recognition Planners** Family with kids 0 Booking Check-in day (€) day Q1 Q3 59.2 2023 2023 41.4 **Spontaneous** Friends group Booking Check-in day (€) 02/21 02/22 Q3 Q2 2023 2023



67.4

02/23

Check-in date in Q4

Check-in date in Q3

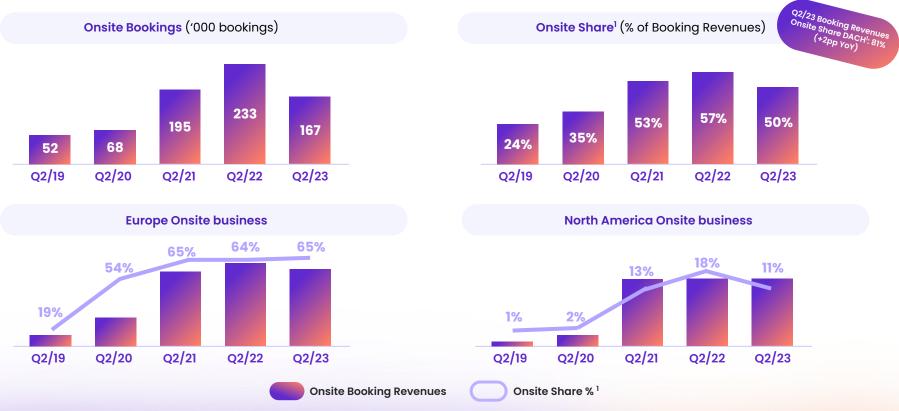
**Booking Revenues** 

IFRS Revenues

Marginal decrease in Onsite share can be mainly attributed to strong North American business share compared to last year H1/23 Booking Revenues Onsite Share **Onsite Booking Revenues** Onsite Share %1 56% €60M 41% €40M 31% 52.6 45.2 27% €20M 29.0 13.1 12.1 €0M H1/22 H1/19 H1/20 H1/21 H1/23 **Regional Booking** Revenues Share<sup>2</sup> **Rest of World Rest of World** 1% 2% 1% 1% DACH North 26% **America** 26% 30% 37% 36% North DACH **America** 48% 37% Rest of **Rest of** 32% **Europe** 32% 32% **Europe** 35% 26% H1/19 H1/20 H1/21 H1/22 H1/23

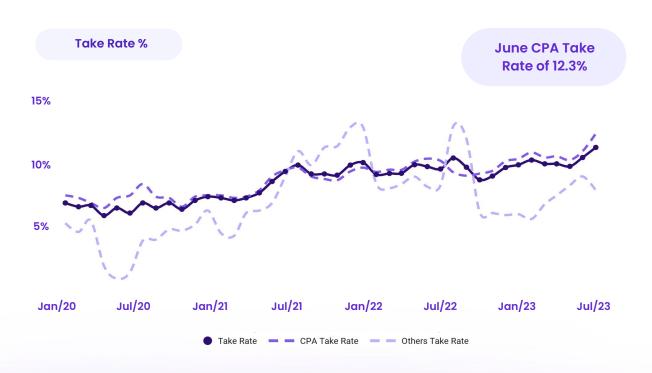


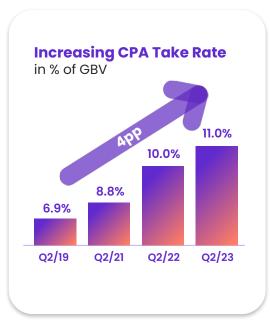
## Q2/23 was steered towards profitability and integration of new inventory





### Continuous improvements of our CPA Take Rate - record-high of 11%





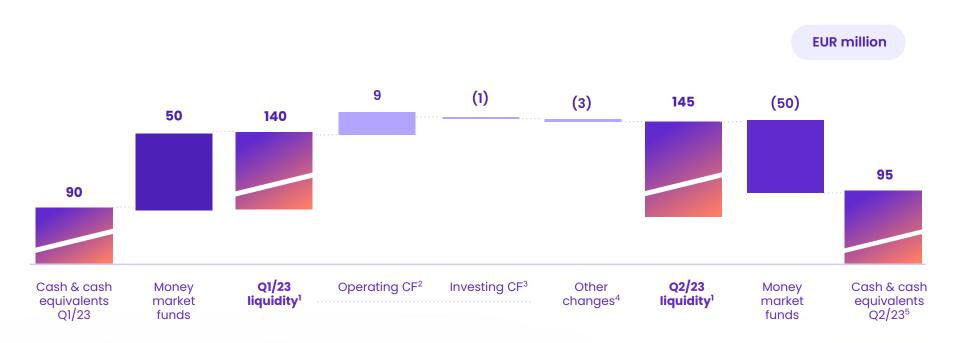
### Significant progress in profitability driven by higher Sales & Marketing efficiency

Costs and margins <sup>1,2</sup>	Q2		
(in % of IFRS Revenues)	2022	2023	Delta
Cost of Revenues	(4.2)%	(2.3)%	1.9pp
Gross profit	89.5%	96.0%	6.5pp
Sales & Marketing	(85.1)%	(67.7)%	17.3pp
Product Development	(15.3)%	(14.5)%	0.9pp
Administrative expenses	(14.7)%	(11.9)%	2.8pp
Other income and expenses	11.4%	(0.3)%	(11.8)pp
Adjusted EBITDA <sup>1</sup>	(17.1)%	3.3%	20.4pp

	H1	
2022	2023	Delta
(10.0)%	(7.9)%	2.0pp
90.0%	92.1%	2.0pp
(117.9)%	(101.7)%	16.0pp
(19.1)%	(20.6)%	(1.5)pp
(17.1)%	(16.1)%	0.9pp
3.4%	(0.4)%	(3.8)pp
(50.9)%	(36.2)%	14.7pp



# Generating cash already in Q2/23 further strengthens cash position while major cash inflows are still to be received in Q3/23





<sup>&</sup>lt;sup>1</sup> Both Q2/23 and Q1/23 liquidity include investments into other highly liquid short-term financial assets.

<sup>&</sup>lt;sup>2</sup> Operating cash flow includes inflows in the amount of EUR 18M for traveler advance payments collected as part of payment services for hosts.

<sup>&</sup>lt;sup>3</sup> Includes only cash flows from investments in fixed and intangible assets.

<sup>&</sup>lt;sup>4</sup> Includes financing cash flow and effect of exchange rate on cash and cash equivalents.

## HomeToGo Q2/23 summary



First second quarter Adj. EBITDA break-even lays foundations for accelerated growth in 2024



Ongoing growth momentum in Subscriptions & Services; Record Q2 Booking Revenues Backlog



Fully on track to achieve Adjusted EBITDA break-even and double-digit IFRS Revenues growth rate in FY/23

Save the date!

HomeToGo
Capital Markets Day

Dec 12, 2023



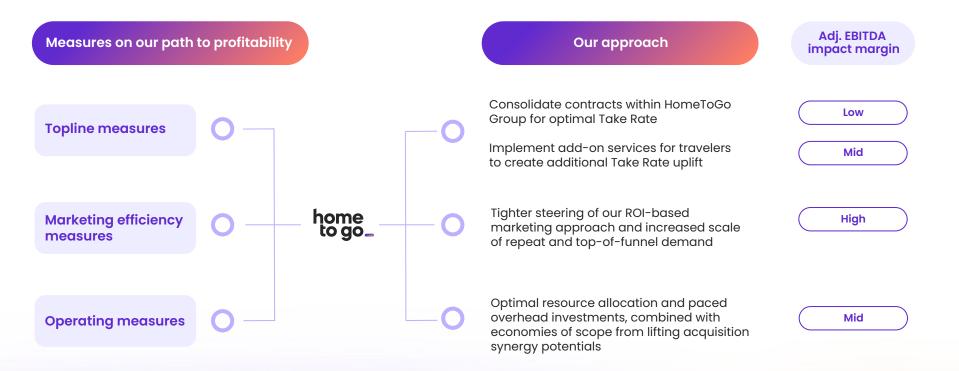
# LOOKING AHEAD



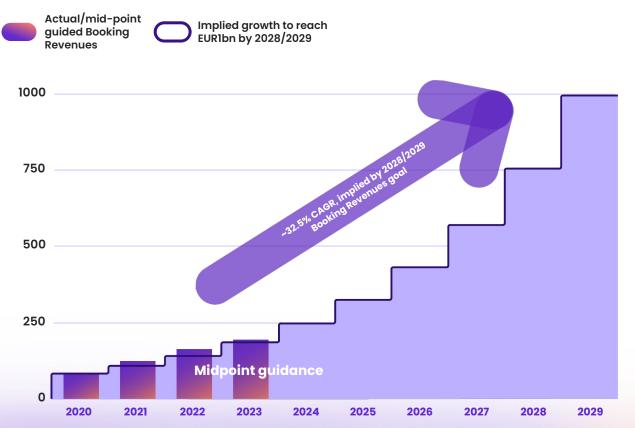
# HomeToGo has outperformed the twice upgraded FY2022 guidance - now aiming for break-even with double-digit growth



### We are well-prepared to deliver on our 2023 break-even guidance



# We are on the right track to reach our long term ambition of EUR1bn in Booking Revenues by FY2028/29



Our 2020-2022 Booking
Revenues CAGR clearly
outperformed the required
CAGR of 32.5%, implied by our
long term ambition to reach
EUR1bn in booking revenues
by FY2028/29

Future growth will be driven by:

- Continued CPA Take Rate expansion
- Geographic expansion
- New Services
- Payments & Add-ons
- Selected, profitable M&A



### Disclaimer

#### Forward-Looking Statements

This Presentation contains certain forward-looking statements, including statements regarding HomeToGo's future business and financial performance. These forward-looking statements generally are identified by the words "believe," "project," "expect," "anticipate," "estimate," "intend," "strategy," "future," "opportunity," "plan," plan," "may," "should," "will," "would," "will be," "will continue," "will likely result," and similar expressions. These forward-looking statements reflect, at the time made, Home ToGo's beliefs, intentions and current targets/aims concerning, among other things, HomeToGo's results of operations, financial condition, liquidity, prospects, growth and strategies. Forward-looking statements include statements regarding: objectives, goals, strategies, outlook and growth prospects; future plans, events or performance and potential for future growth; liquidity, capital resources and capital expenditures, economic outlook and industry trends; developments of HomeToGo's markets; the impact of regulatory initiatives; and the strength of HomeToGo's competitors. Forward-looking statements involve risks and uncertainties because they relate to events and depend on circumstances that may or may not occur in the future. The forward-looking statements in the Presentation are based upon various assumptions, many of which are based, in turn, upon further assumptions, including without limitation, management's examination of historical operating trends, data contained in HomeToGo's records and other data available from third parties. Although HomeToGo believes that these assumptions were reasonable when made, these assumptions are inherently subject to significant known and unknown risks, uncertainties, contingencies and other important factors which are difficult or impossible to predict and are beyond its control. Forward-looking statements are not guarantees of future performance and such risks, uncertainties, contingencies and other important factors could cause the actual outcomes and the results of operations, financial condition and liquidity of HomeToGo or the industry to differ materially from those results expressed or implied in the Presentation by such forward-looking statements. No representation or warranty is made that any of these forward-looking statements or forecasts will come to pass or that any forecast result will be achieved. Undue influence should not be given to, and no relignce should be placed on, any forward-looking statement. No statement in the Presentation is intended to be nor may be construed as a profit forecast. It is up to the recipient to make its own assessment of the validity of any forward-looking statements and assumptions. No liability whatsoever is accepted by HomeToGo or any of HomeToGo's Representatives or any other person in respect of the achievement of such forward-looking statements and assumptions.

#### Use of Non-IFRS Measures

The Presentation includes certain financial measures (including on a forward-looking basis) that have not been prepared in accordance with International Accounting Standards Board ("IFRS"). These non-IFRS measures are an addition, and not a substitute for or superior to, measures of financial performance prepared in accordance with IFRS and should not be considered as an alternative to net income, operating income or any other performance measures derived in accordance with IFRS. HomeToGo believes that these non-IFRS measures of financial results (including on a forward-looking basis) provide useful supplemental information to investors about HomeToGo. These projections are for illustrative purposes and should not be relied upon as being necessarily indicative of future results. Metrics that are considered non-IFRS financial measures are presented on a non-IFRS basis without reconciliations of such forward looking non-IFRS measures due to the inherent difficulty in forecasting and quantifying certain amounts that are necessary for such reconciliation. They are subject to inherent limitations as they reflect the exercise of judgments by management about which expenses and income are excluded and included in determining these non-IFRS financial measures. In order to compensate for these limitations, management presents non-IFRS financial measures in connection with IFRS results. In addition, other companies may calculate non-IFRS measures differently, or may use other measures to calculate their financial performance, and therefore, HomeToGo's non-IFRS measures may not be directly comparable to similarly titled measures of other companies.

#### Financial Information

This Presentation contains unaudited financial information for HomeToGo, which may be subject to change.

